

**CITY OF HURST, TEXAS  
CRIME CONTROL AND PREVENTION DISTRICT BOARD MEETING  
CITY HALL, FIRST FLOOR CONFERENCE ROOM  
1505 PRECINCT LINE ROAD  
AUGUST 11, 2015  
5:00 P.M.**

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**AGENDA:**

**5:00 p.m. – Crime Control and Prevention District (City Hall, First Floor Conference Room)**

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**CALL TO ORDER**

- 1. Information Items**
- 2. Consider Approval of the minutes from the August 12, 2014 Crime Control and Prevention District Meeting**
- 3. Conduct Public Hearing regarding the proposed FY 2015-2016 Hurst Crime Control District Budget**
- 4. Consider approval of the FY 2015-2016 Hurst Crime Control District Budget**

**ADJOURNMENT**

Posted by: \_\_\_\_\_

This 7<sup>th</sup> day of August 2015 by 5:00 p.m. in accordance with Chapter 551, Texas Government Code.

**This facility is wheelchair accessible and accessible parking spaces are available. Requests for accommodations or interpretive services must be made 48 hours prior to this meeting. Please contact the City Secretary's office at (817) 788-7041 or FAX (817) 788-7054, or call TDD 1-800-RELAY-TX (1-800-735-2989) for information or assistance.**

**MINUTES  
HURST CRIME CONTROL DISTRICT BOARD  
TUESDAY, AUGUST 12, 2014  
CITY HALL CONFERENCE ROOM**

Chair Ward called the meeting to order at 5:02 p.m. with the following members present:

Richard Ward	)	Chairman
Larry Kitchens	)	Vice Chairman
Anna Holzer	)	Directors
Nancy Welton	)	
Henry Wilson	)	
David Booe	)	
Bill McLendon	)	

Others Present: Jeff Jones, Assistant City Manager  
Clay Caruthers, Assistant City Manager  
Steve Moore, Police Chief  
Cynthia Singleton, Deputy City Secretary  
John Boyle, Attorney

With the following members absent: none, constituting a quorum; at which time, the following business was transacted:

1. Information Items - None
2. The minutes of the August 13, 2013 Crime Control and Prevention District meeting were presented, and upon a motion by Director Nancy Welton and a second by Director Henry Wilson, were approved by unanimous vote.
3. Chair Ward announced a public hearing regarding the proposed FY 2014-2015 Hurst Crime Control District Budget.

Police Chief Steve Moore reviewed the proposed budget reporting total revenues of \$4,967,646. Chief Moore outlined the Pay-As-You-Go Fund expenditures and stated the Crime Control District Half Cent Sales Tax has a positive effect of \$0.23 on the tax rate.

Chair Ward closed the public hearing.

4. Considered approval of the FY 2013-2014 Hurst Crime Control District Budget.

There was general discussion regarding the number of police officer positions, the number of police officer positions funded by the Crime Control District budget and the ability of technology to reduce personnel costs.

Director Bill McLendon moved to approve the FY 2014-2015 Hurst Crime Control District budget. The motion was seconded by Director David Booe and carried unanimously.

The meeting was adjourned at 5:12 p.m.

**APPROVED** this the \_\_\_\_\_ day of August 2015.

**ATTEST:**

**APPROVED:**

\_\_\_\_\_  
Rita L. Frick, City Secretary

\_\_\_\_\_  
Chairman Richard Ward

# City of Hurst

## Proposed Anti-Crime Budget

Fiscal Year

October 1, 2015 – September 30, 2016



**Anti-Crime**

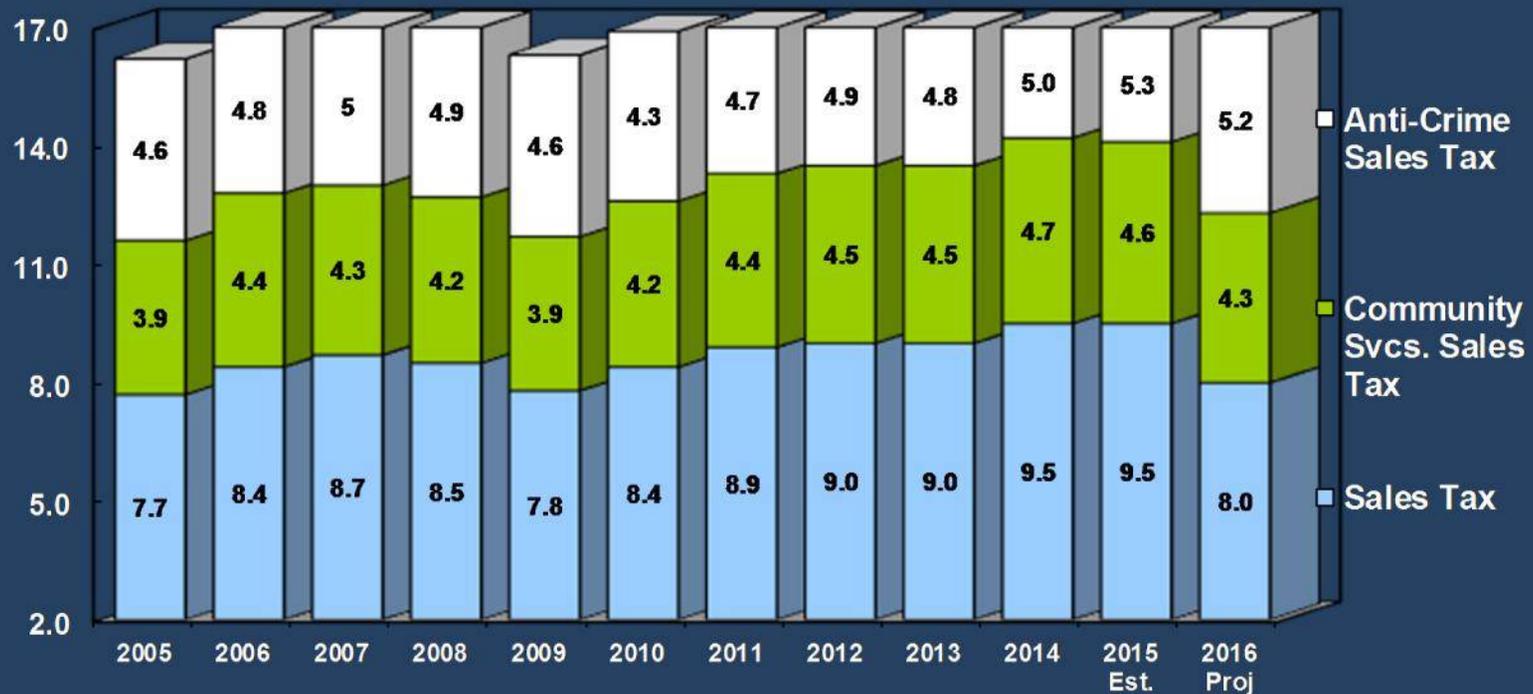
**Half Cent Sales Tax Fund**

**Revenues**

**\$5,291,714**

# TOTAL SALES TAX REVENUES

*In Millions of Dollars*



# Half Cent Sales Tax Fund

## Anti-Crime

<b>Est. Beginning Balance 10/01/15</b>		<b>\$7,004,522</b>
<b>Revenues</b>		
<b>Sales Tax Receipts</b>	<b>5,162,614</b>	
<b>Int. Earnings/Other</b>	<b>129,100</b>	
<b>Total Revenues</b>		<b>\$5,291,714</b>
<b>Expenditures</b>		
<b>Personnel</b>	<b>\$2,395,755</b>	
<b>Materials &amp; Supplies</b>	<b>106,700</b>	
<b>Maintenance</b>	<b>65,965</b>	
<b>Sundry &amp; Internal Svcs.</b>	<b>2,667,894</b>	
<b>Capital Outlay</b>	<b>55,400</b>	
<b>Total Expenditures</b>		<b>\$5,291,714</b>
<b>Capital Projects</b>		<b>\$20,024</b>
<b>Capital Lease Expense</b>		<b>\$466,353</b>
<b>Ending Fund Balance</b>		<b>\$6,518,145</b>
<b>Designated for Radio Lease</b>		<b>\$932,707</b>
<b>FUND BALANCE 9/30/2016</b>		<b>\$5,585,438</b>

# Anti-Crime *Pay As You Go*

Building & Equipment Maintenance	\$ 65,965
Internal Services	551,436
Capital Outlay/Lease	<u>521,753</u>
<b>TOTAL</b>	<b>\$1,139,154</b>



**Anti-Crime**

**Half Cent Sales Tax**

**Positive Effect on Tax Rate**

**22 Cents**



# **PROPOSED ANTI-CRIME BUDGET**

**FOR FISCAL YEAR  
OCTOBER 1, 2015 – SEPTEMBER 30, 2016**



**Richard Ward  
Mayor**

**City Council**

**Bill McLendon, Mayor Pro Tem  
Anna Holzer  
Nancy Welton**

**David Booe  
Larry Kitchens  
Henry Wilson**

**Allan Weegar  
City Manager**

**Clay Caruthers  
Assistant City Manager**

**Joni Baldwin  
Budget Director**

**CITY OF HURST  
2015-2016 PROPOSED BUDGET  
ANTI-CRIME  
HALF-CENT SALES TAX FUND  
REVENUES AND EXPENDITURES**

	<b>ACTUAL 2011-12</b>	<b>ACTUAL 2012-13</b>	<b>ACTUAL 2013-14</b>	<b>BUDGET 2014-15</b>	<b>ESTIMATED BUDGET 2014-15</b>	<b>PROPOSED BUDGET 2015-16</b>
<b>BEGINNING BALANCE</b>	<b>\$8,952,942</b>	<b>\$8,965,635</b>	<b>\$8,722,489</b>	<b>\$7,124,710</b>	<b>\$8,438,117</b>	<b>\$7,004,522</b>
<b>REVENUES</b>						
State of Texas	57,284	59,856	56,985	59,000	59,000	62,000
City of Euless	0	0	6,329	2,732	2,732	3,400
City of Bedford	3,366	6,618	6,618	2,732	2,732	3,400
City of Beford Storefont Lease	0	0	0	0	27,090	25,300
State of Texas	0	76,361	76,991	0	0	0
Bullet Proof Vest Grant	5,638	0	0	0	0	0
Tarrant County 9-1-1	0	0	16,677	0	0	0
Other	14	1,308	3,174	0	1,826	0
<b>TOTAL GRANTS</b>	<b>\$66,302</b>	<b>\$144,144</b>	<b>\$166,774</b>	<b>\$64,464</b>	<b>\$93,380</b>	<b>\$94,100</b>
Tax Collections	4,860,403	4,839,025	5,028,717	4,868,182	5,267,770	5,162,614
Interest Earnings	121,273	75,575	30,741	35,000	30,000	35,000
Traffic Signal Safety Indirect	0	0	0	0	0	0
<b>TOTAL REVENUES</b>	<b>\$5,047,978</b>	<b>\$5,058,744</b>	<b>\$5,226,232</b>	<b>\$4,967,646</b>	<b>\$5,391,150</b>	<b>\$5,291,714</b>
<b>OPERATING EXPENSES</b>						
Personnel Services	2,013,114	2,028,413	2,230,897	2,310,950	2,365,360	2,395,755
Materials & Supplies	40,645	42,099	74,870	66,700	49,000	106,700
Maintenance	14,243	21,753	11,329	52,310	43,300	65,965
Sundry Charges	235,293	242,299	310,137	334,479	304,735	351,368
Indirect Overhead	1,892,195	1,912,457	1,866,545	1,719,328	1,765,090	1,765,090
Internal Services	432,838	432,838	449,418	449,418	449,418	551,436
Capital Outlay	0	0	0	34,462	34,462	55,400
<b>TOTAL EXPENSES</b>	<b>\$4,628,328</b>	<b>\$4,679,859</b>	<b>\$4,943,196</b>	<b>\$4,967,647</b>	<b>\$5,011,365</b>	<b>\$5,291,714</b>
<b>CAPITAL LEASE EXPENSE</b>	<b>\$342,129</b>	<b>\$342,129</b>	<b>\$342,129</b>	<b>\$342,129</b>	<b>\$466,353</b>	<b>\$466,353</b>
<b>INTERFUND PJCT TRANS</b>	<b>\$0</b>	<b>\$265,605</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>PROJECT EXPENSES</b>	<b>\$64,828</b>	<b>\$14,296</b>	<b>\$225,281</b>	<b>\$40,263</b>	<b>\$1,347,027</b>	<b>\$20,024</b>
<b>ENDING FUND BALANCE</b>	<b>\$8,965,635</b>	<b>\$8,722,489</b>	<b>\$8,438,117</b>	<b>\$6,742,317</b>	<b>\$7,004,522</b>	<b>\$6,518,145</b>
<b>RESTRICTED / INTERFUND TRANSFERS</b>						
Radio System Lease	<u>\$2,052,775</u>	<u>\$1,710,646</u>	<u>\$1,368,517</u>	<u>\$1,026,388</u>	<u>\$1,399,060</u>	<u>\$932,706</u>
<b>REMAINING FUND BALANCE</b>	<b>\$6,912,860</b>	<b>\$7,011,844</b>	<b>\$7,069,600</b>	<b>\$5,715,930</b>	<b>\$5,605,462</b>	<b>\$5,585,439</b>

<b>CITY OF HURST</b>		
<b>FUND</b>	<b>DEPARTMENT</b>	<b>DIVISION</b>
231 HC SALES TAX ANTI-CRIME	POLICE	POLICE
<b>SUMMARY</b>		

	<b>ACTUAL 2013-2014</b>	<b>BUDGET 2014-2015</b>	<b>ESTIMATED 2014-2015</b>	<b>PROPOSED 2015-2016</b>
PERSONNEL SERVICES	\$2,230,897	\$2,310,950	\$2,365,360	\$2,395,755
MATERIAL & SUPPLIES	\$74,870	\$66,700	\$49,000	\$106,700
MAINTENANCE	\$11,329	\$52,310	\$43,300	\$65,965
SUNDRY CHARGES	\$2,176,682	\$2,053,806	\$2,069,825	\$2,116,458
INTERNAL SERVICES	\$449,418	\$449,418	\$449,418	\$551,436
CAPITAL OUTLAY	\$567,410	\$416,854	\$1,847,842	\$541,777
<b>TOTAL 231-0440</b>	<b>\$5,510,606</b>	<b>\$5,350,038</b>	<b>\$6,824,745</b>	<b>\$5,778,091</b>

<b>PERSONNEL SCHEDULE</b>					
<b>POSITION TITLE</b>	<b>PAY GRADE</b>	<b>ACTUAL 2012-2013</b>	<b>ACTUAL 2013-2014</b>	<b>ACTUAL 2014-2015</b>	<b>PROPOSED 2015-2016</b>
TECH SERVICES MANAGER	Exempt	1	1	0	0
TECH SERVICES SUPERVISOR	Exempt	0	0	1	1
POLICE OFFICER	91	12	12	13	13
COMMUNICATIONS SUPERVISOR	60	1	1	1	1
PUBLIC SERVICE SUPERVISOR	59	1	1	1	1
SENIOR POLICE DISPATCHER	58	1	1	1	1
POLICE DISPATCHER	57	2	2	2	2
CRIME VICTIM COORDINATOR	56	0	1	1	1
CRIME VICTIM LIASION	56	1	0	0	0
JAILER	55	4	4	3	3
JAIL SUPERVISOR	59	0	0	1	1
PUBLIC SERVICE OFFICER	55	4	4	4	4
POLICE RECORDS CLERK	54	2	2	2	2
<b>TOTAL 231-0440</b>		<b>29</b>	<b>29</b>	<b>30</b>	<b>30</b>

CITY OF HURST				
FUND	DEPARTMENT		DIVISION	
231 HC SALES TAX ANTI-CRIME	POLICE		POLICE	
DETAILS				
LINE ITEMS	ACTUAL 2013-2014	BUDGET 2014-2015	ESTIMATED 2014-2015	PROPOSED 2015-2016
600110 REGULAR FULL TIME	\$1,363,212	\$1,593,992	\$1,592,783	\$1,654,478
600115 OTHER EMPLOYEES	\$969	\$0	\$0	\$0
600140 OVERTIME PAY	\$150,006	\$106,577	\$156,637	\$116,774
600200 VACATION PAY	\$84,560	\$0	\$0	\$0
600230 SICK PAY	\$44,995	\$0	\$0	\$0
600290 STANDBY PAY	\$1,575	\$1,430	\$1,430	\$1,430
600320 CERTIFICATION PAY	\$9,160	\$8,640	\$7,680	\$7,200
600380 LONGEVITY PAY	\$13,087	\$13,656	\$18,312	\$18,972
601040 SOCIAL SECURITY	\$123,768	\$131,909	\$131,900	\$137,076
601070 RETIREMENT	\$180,089	\$206,915	\$206,902	\$197,103
601100 GROUP INSURANCE	\$258,340	\$247,046	\$248,918	\$261,932
601120 LONG TERM CARE	\$836	\$785	\$798	\$789
601260 CLOTHING ALLOWANCE	\$300	\$0	\$0	\$0
<b>PERSONNEL SERVICES TOTAL</b>	<b>\$2,230,897</b>	<b>\$2,310,950</b>	<b>\$2,365,360</b>	<b>\$2,395,755</b>
610010 GENERAL SUPPLIES	\$0	\$0	\$0	\$0
610040 OFFICE SUPPLIES	\$2,811	\$3,000	\$2,000	\$3,000
610070 MEDICAL SUPPLIES	\$824	\$1,100	\$500	\$1,100
610130 CLOTHING	\$21,653	\$29,000	\$15,000	\$55,000
610135 PROTECTIVE GEAR	\$0	\$0	\$0	\$0
610160 EDUCATIONAL SUPPLIES	\$62	\$2,000	\$500	\$2,000
610260 OTHER MACH & EQ SUPPLIES	\$13,612	\$19,500	\$19,500	\$33,000
610280 OTHER COMPUTER SOFTWARE	\$2,398	\$2,300	\$2,300	\$2,300
610285 OTHER COMPUTER HARDWARE	\$26,919	\$2,200	\$2,200	\$2,200
610290 PHOTOGRAPHIC	\$1,004	\$2,100	\$1,500	\$2,100
610300 CHEMICAL	\$1,157	\$1,000	\$1,000	\$1,000
610340 MISCELLANEOUS SUPPLIES	\$4,430	\$4,500	\$4,500	\$5,000
612010 FUEL	\$0	\$0	\$0	\$0
<b>MATERIAL &amp; SUPPLIES TOTAL</b>	<b>\$74,870</b>	<b>\$66,700</b>	<b>\$49,000</b>	<b>\$106,700</b>
620010 BUILDING MAINTENANCE	\$0	\$0	\$0	\$11,579
620040 OTHER EQUIPMENT MAINTENANCE	\$775	\$7,000	\$5,000	\$7,000
620043 OFFICE MACHINERY MAINTENANCE	\$1,366	\$3,000	\$1,300	\$4,000
620050 OFFICE FURNITURE MAINTENANCE	\$0	\$0	\$0	\$0
620060 COMPUTER HARDWARE MAINT	\$0	\$0	\$0	\$0
620065 COMPUTER SOFTWARE MAINT	\$0	\$0	\$0	\$0
620067 COMMUNICATION EQUIPMENT MAINT	\$6,630	\$25,000	\$25,000	\$18,000
620070 MOTOR VEHICLES MAINTENANCE	\$0	\$0	\$0	\$0
620101 JAIL MAINTENANCE	\$2,099	\$2,500	\$1,000	\$2,500
620105 OTHER BUILDINGS/STRUCTURES	\$460	\$11,000	\$11,000	\$19,076
620130 CUSTODIAL	\$0	\$3,810	\$0	\$3,810
<b>MAINTENANCE TOTAL</b>	<b>\$11,329</b>	<b>\$52,310</b>	<b>\$43,300</b>	<b>\$65,965</b>

<b>CITY OF HURST</b>				
<b>FUND</b>	<b>DEPARTMENT</b>		<b>DIVISION</b>	
<b>231 HC SALES TAX ANTI-CRIME</b>	<b>POLICE</b>		<b>POLICE</b>	
<b>DETAILS</b>				
<b>LINE ITEMS</b>	<b>ACTUAL 2013-2014</b>	<b>BUDGET 2014-2015</b>	<b>ESTIMATED 2014-2015</b>	<b>PROPOSED 2015-2016</b>
640110 TELEPHONE	\$11,748	\$12,710	\$12,710	\$12,710
640260 CABLE TELEVISION	\$1,296	\$2,586	\$1,000	\$2,586
640510 ELECTRIC	\$42,764	\$75,000	\$39,032	\$70,000
640540 NATURAL GAS	\$2,292	\$6,526	\$2,754	\$6,526
640570 WATER	\$6,050	\$10,255	\$6,418	\$10,255
650110 POLICE LEASE SERVICE	\$12,001	\$12,000	\$34,000	\$40,000
660010 PRINTING	\$3,644	\$6,000	\$5,000	\$6,000
680040 PROFESSIONAL SERVICES	\$41,222	\$17,640	\$17,640	\$26,340
680041 INVESTMENT ADVISOR	\$0	\$0	\$0	\$0
680150 WORKERS COMPENSATION	\$39,085	\$6,962	\$6,962	\$6,962
680220 OTHER SPECIAL SERVICES	\$0	\$5,536	\$5,536	\$5,536
680830 MILEAGE REIMBURSEMENT	\$0	\$500	\$0	\$500
680840 OTHER EMPLOYEE DEVELOPMENT	\$8,990	\$9,000	\$8,500	\$9,000
680900 MEMBERSHIP AND DUES	\$620	\$595	\$565	\$595
690005 INSERVICE TRAINING/TRAVEL	\$18,242	\$20,000	\$20,000	\$20,000
690300 TRAINING/CERTIFICATION	\$35,479	\$35,050	\$35,050	\$35,050
710010 INDIRECT COST ALLOCATION	\$1,866,545	\$1,719,328	\$1,765,090	\$1,750,280
710520 TEEN COURT	\$51,858	\$58,878	\$58,878	\$58,878
720010 ALLIANCE FOR CHILDREN	\$11,105	\$7,255	\$7,255	\$7,255
770100 SPECIAL EVENTS & PROGRAMS	\$7,628	\$7,400	\$7,400	\$7,400
770160 BANK DEPOSITORY FEES	\$465	\$5,500	\$950	\$5,500
770200 CONTINGENCY ACCOUNT	\$0	\$0	\$0	\$0
855100 OPERATING TRANSFER OUT	\$0	\$0	\$0	\$0
855105 POST EMPLOYMENT TRUST TRANSFER	\$15,647	\$35,085	\$35,085	\$35,085
<b>SUNDRY CHARGES TOTAL</b>	<b>\$2,176,682</b>	<b>\$2,053,806</b>	<b>\$2,069,825</b>	<b>\$2,116,458</b>
785613 FLEET MAINT SERVICES	\$74,335	\$74,335	\$74,335	\$74,335
785623 INFORMATION SERVICES	\$375,083	\$375,083	\$375,083	\$477,101
<b>INTERNAL SERVICES TOTAL</b>	<b>\$449,418</b>	<b>\$449,418</b>	<b>\$449,418</b>	<b>\$551,436</b>
790150 BUILDING AND STRUCTURES	\$0	\$0	\$0	\$0
790200 OTHER BUILDING & STRUCTURE	\$0	\$0	\$0	\$0
790320 COMMUNICATION EQUIPMENT	\$14,738	\$0	\$20,024	\$0
790350 OFFICE MACHINERY	\$0	\$0	\$0	\$0
790360 COMPUTER HARDWARE	\$125,734	\$34,462	\$453,553	\$0
790365 COMPUTER SOFTWARE	\$0	\$0	\$0	\$10,500
790390 OTHER MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$0
790400 MOTOR VEHICLES	\$0	\$0	\$0	\$44,900
790410 MOTOR VEHICLE EQUIPMENT	\$0	\$0	\$0	\$0
790450 OFFICE FURNITURE & FIXTURES	\$84,809	\$0	\$907,911	\$0
790550 CAPITAL LEASE	\$342,129	\$342,129	\$466,353	\$466,353
790900 OTHER SYSTEM IMPROVEMENTS	\$0	\$40,263	\$0	\$20,024
<b>CAPITAL OUTLAY TOTAL</b>	<b>\$567,410</b>	<b>\$416,854</b>	<b>\$1,847,842</b>	<b>\$541,777</b>
<b>231-0440 TOTAL</b>	<b>\$5,510,606</b>	<b>\$5,350,038</b>	<b>\$6,824,745</b>	<b>\$5,778,091</b>

# CITY OF HURST

HALF-CENT ANTI CRIME

POLICE

0440 POLICE

## MISSION STATEMENT

The mission of the Crime Control and Prevention District is to assist the Police Department in providing exceptional service to its citizens and employees through a problem-solving approach and teamwork efforts.

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## DIVISION DESCRIPTION

The Hurst Police Department is a nationally accredited law enforcement agency providing twenty-four hour a day law enforcement services for the citizens of Hurst and visitors to our community. The Department is a diverse community-based agency offering modern, professional and courteous service to the citizens of Hurst and Northeast Tarrant County area.

The two divisions within the Hurst Police Department, the Operations and Administrative Divisions, are responsible for police patrol, traffic enforcement, criminal investigations, crime prevention, juvenile services, 9-1-1 communications, criminal records, property and evidence, animal services, school crossing guards and narcotic investigations. The department also conducts numerous crime prevention and educational law enforcement programs for the public using two police outreach facilities to obtain community involvement and participation.

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## PRIOR YEAR RESULTS & ACCOMPLISHMENTS

- ✓ Provided cost-effective and efficient services with surrounding cities.
  - ✓ Replaced Mobile Data Computers for police units.
  - ✓ Expanded the crime free multi-housing program.
  - ✓ Opened Bellaire Storefront to be occupied by Hurst Police Community Services and Bedford Re-victimization Unit
  - ✓ Established a Mental Health Coordinator position with Hurst, Euless, and Bedford to more effectively deal with special needs persons.
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## FUTURE INITIATIVES

- Continue and expand crime prevention and community based policing initiatives.
- Be forward thinking on cooperating with surrounding cities to provide cost-effective and efficient services.
- Establish a Crime Free Multi Housing civilian position to administer the program.

# CITY OF HURST

**HALF-CENT ANTI CRIME**

**POLICE**

**0440 POLICE**

## GOALS, OBJECTIVES & PERFORMANCE MEASURES

**Council Priorities:** The City of Hurst develops and implements “forward looking” policies and practices to deliver Public Safety Services.

### Goals:

- Continue and expand crime prevention and community based policing initiatives.
- Be forward thinking on cooperating with surrounding cities to provide cost-effective and efficient services.

### Objectives:

- Expand monitoring of clients with Special Needs by the addition of one Mental Health Police Officer into the Community Services Mental Health program.
  - 0-3 Short Term
- Increase contacts and information provided to apartment communities.
  - 0-3 Short Term
- Increase training opportunities with surrounding cities.
  - 0-3 Short Term

Performance Measures:	PY Actual	CY Estimate	Projected
<b>Input:</b>			
Number of Patrol Officers	12	12	12
Number of Community Services Officers	6	6	6
Number of Civilian Personnel	17	18	19
Total Area Size	9.8 Miles	9.8 Miles	9.8 Miles
Population	37,360	37,360	38,884
<b>Workload/Output:</b>			

# CITY OF HURST

**HALF-CENT ANTI CRIME**

**POLICE**

**0440 POLICE**

<b>Performance Measures:</b>	<b>PY Actual</b>	<b>CY Estimate</b>	<b>Projected</b>
Total Calls for Service	65,625	66,281	66,943
Number of Arrests	2,879	2,768	2,823
Number of Reports	6,366	6,429	6,493
Number of MHMR Law Liaison Contacts	348	358	365
<b>Effectiveness:</b>			
Residential Programs	19	19	19
Business Programs	10	10	10
School Programs	9	9	9
Police Outreach Facilities	2	2	2
<b>Efficiencies:</b>			
Number of Officers per 1,000 population	2	2	2
Per Capita Cost for Police Services: Crime Control Fund	\$147.50	\$254.97	\$148.18